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(Securities code: 6345)

June 3, 2026

(Date of commencement of electronic provision measures: May 27, 2026)

To Shareholders with Voting Rights:

Shunichi Nakazawa
President and Director
AICHI CORPORATION
1152-10 Ryoke, Ageo-shi, Saitama,
Japan

**NOTICE OF
THE 78TH ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

Please be informed that the 78th Ordinary General Meeting of Shareholders of the Company will be held for the purposes as described below.

When convening this Ordinary General Meeting of Shareholders, the Company has taken measures for providing information in electronic format (the “electronic provision measures”) and has posted matters subject to the electronic provision measures on the following Company’s website.

The Company’s website: <https://www.aichi-corp.co.jp/en/ir>

In addition to the website shown above, the Company also has posted the matters subject to electronic provision measures on the website of Tokyo Stock Exchange (TSE). To view the information, please access the following TSE website (Listed Company Search), input the issue name (AICHI CORPORATION) or securities code (6345), and click “Search,” and then click “Basic information” and select “Documents for public inspection/PR information.”

The TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

If you are unable to attend this meeting, you may exercise your voting rights in advance in writing, via the Internet, or other means. Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:30 p.m. on Thursday, June 18, 2026, Japan time.

- 1. Date and Time:** Friday, June 19, 2026 at 10:00 a.m., Japan time
- 2. Place:** Head Office
1152-10 Ryoke, Ageo-shi, Saitama, Japan

3. Meeting Agenda:

- Matters to be reported:**
1. The Business Report and Consolidated Financial Statements for the 78th Fiscal Year (April 1, 2025–March 31, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the 78th Fiscal Year (April 1, 2025–March 31, 2026)

Proposals to be resolved:

- Proposal No. 1:** Partial Amendments to the Articles of Incorporation
- Proposal No. 2:** Election of 2 Directors (excluding Directors serving as Audit and Supervisory Committee Members)
- Proposal No. 3:** Election of 6 Directors serving as Audit and Supervisory Committee Members

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- For those attending, please present the enclosed ballot form at the reception desk on arrival at the meeting.
 - In accordance with the provisions of laws and regulations as well as of the Articles of Incorporation of the Company, the following matters are not included in the document sent to shareholders who have requested the delivery of the document. Therefore, this document is part of the documents audited by the Audit and Supervisory Committee and the Accounting Auditor in preparing their Audit Reports.
 - “Status of Shares,” “Status of Stock Acquisition Rights, Etc.,” “Other Important Matters Concerning Shares,” “Status of the Accounting Auditor,” “Systems to Ensure the Appropriateness of Business Operations and Overview of the Implementation Status Thereof,” and “Policy Regarding Decisions on the Distribution of Surplus, Etc.” included in the Business Report
 - “Consolidated Statement of Changes in Net Assets” and “Notes to the Consolidated Financial Statements” included in “Consolidated Financial Statements”
 - Non-consolidated Financial Statements
 - Audit Reports
 - If any revisions are made to the matters subject to electronic provision measures, the revised contents will be posted on the respective websites where the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal No. 1: Partial Amendments to the Articles of Incorporation

1. Purpose of the amendments

In order to further strengthen corporate governance, the Company proposes to amend the limit on the number of Directors serving as Audit and Supervisory Committee Members as stipulated in Article 19 of the current Articles of Incorporation (Number of Directors) by increasing the maximum number by one, from five to six.

2. Description of the amendments

Description of the amendments is as follows.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed amendments
(Number of Directors) Article 19 The Company is to have no more than ten (10) Directors (excluding Directors serving as Audit and Supervisory Committee Members). 2. The Company is to have no more than <u>five (5)</u> Directors serving as Audit and Supervisory Committee Members (hereafter referred to as “Audit and Supervisory Committee Members”).	(Number of Directors) Article 19 The Company is to have no more than ten (10) Directors (excluding Directors serving as Audit and Supervisory Committee Members). 2. The Company is to have no more than <u>six (6)</u> Directors serving as Audit and Supervisory Committee Members (hereafter referred to as “Audit and Supervisory Committee Members”).

Proposal No. 2: Election of 2 Directors (excluding Directors serving as Audit and Supervisory Committee Members)

The terms of office of all 2 incumbent Directors (excluding Directors serving as Audit and Supervisory Committee Members) will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of 2 Directors (excluding Directors serving as Audit and Supervisory Committee Members).

This proposal has been determined after exchanges of opinions and confirmation of the contents by the Nomination and Compensation Advisory Committee, and the Audit and Supervisory Committee has judged that all candidates in this proposal are suitable for Directors of the Company, based on the status of duty execution and performance of each candidate in the fiscal year under review, as well as each candidate's career experience.

The candidates for Director (excluding Directors serving as Audit and Supervisory Committee Members) are as follows.

No.	Name	Positions and responsibilities at the Company (important concurrent positions)	Number of years served as Director (at the conclusion of this Meeting)	Attendance at the Board of Directors meetings
1	Shunichi Nakazawa (Reappointment)	President and Representative Director	2 years	13/13 meetings held (100%)
2	Satoshi Ishii (Reappointment)	Director Senior Managing Officer General Manager of Corporate Headquarters	1 year	10/10 meetings held (100%)

- Notes:
1. No material conflicts of interests exist between the Company and any of the above candidates.
 2. The Company has concluded a directors and officers liability insurance contract with an insurance company, as prescribed in Article 430-3, Paragraph 1 of the Companies Act, which insures its Directors, etc. The overview of the details of the insurance contract is as stated in "2. Current status of the Company, (1) Status of officers, 7) Matters on directors and officers liability insurance" of the Business Report. If each candidate assumes the position of Director, he or she will be the insured person under the insurance contract, and the Company will renew the insurance contract with the same content during their terms of office.

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No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
1	Shunichi Nakazawa (February 22, 1967) [Reappointment] Attendance at the Board of Directors meetings: 13/13 meetings held (100%) Number of years served as Director (at the conclusion of this Meeting): 2 years	April 1990 Joined the Company April 2015 General Manager, Research & Development Department of the Company May 2017 General Manager, Research & Development Department and General Manager, Product Development Department of the Company June 2020 Commissioner of the Company June 2021 Managing Officer of the Company, in charge of Technology and Development Division and Information Systems Division June 2023 Managing Officer of the Company, General Manager, Technology Development Headquarters and in charge of Procurement Department June 2024 Director and Senior Managing Officer of the Company, General Manager, Corporate Headquarters and in charge of Procurement Department, General Safety and Health Manager April 2025 Director and Senior Managing Officer of the Company, Head of Corporate Operation June 2025 President and Representative Director of the Company (to the present) [Important concurrent positions] None	18,782 shares
Reason for nomination as a candidate for Director As President and Representative Director, he has led management of the Company and contributed to enhancing corporate value. We nominate him as a candidate for Director due to his in-depth knowledge, acquired through many years of experience in the development division at the Company, and extensive experience in the Company's management, in addition to his excellent character and insight.			

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
2	<p data-bbox="284 398 456 461">Satoshi Ishii (April 1, 1970)</p> <p data-bbox="272 495 467 524">[Reappointment]</p> <p data-bbox="236 555 507 674">Attendance at the Board of Directors meetings: 10/10 meetings held (100%)</p> <p data-bbox="236 705 507 857">Number of years served as Director (at the conclusion of this Meeting): 1 year</p>	<p data-bbox="520 282 644 311">April 1988</p> <p data-bbox="520 315 644 344">July 2015</p> <p data-bbox="520 376 644 405">March 2021</p> <p data-bbox="520 436 671 465">January 2022</p> <p data-bbox="520 497 644 526">June 2024</p> <p data-bbox="520 595 644 624">April 2025</p> <p data-bbox="520 694 644 723">June 2025</p> <p data-bbox="520 792 644 822">April 2026</p> <p data-bbox="520 920 887 949">[Important concurrent positions]</p> <p data-bbox="520 954 584 983">None</p> <p data-bbox="724 282 1230 887"> Joined the Company General Manager, Life Cycle Support Department of the Company General Manager, Corporate Planning Department of the Company Branch Manager of Chubu Branch of the Company Executive Officer of the Company, Deputy General Manager of Sales / Services Development Headquarters Executive Officer of the Company, General Manager of Sales / Services Development Headquarters Director and Executive Officer of the Company, General Manager of Sales / Services Development Headquarters Director and Senior Managing Officer of the Company, General Manager of Corporate Headquarters (to the present) </p>	<p data-bbox="1294 595 1366 658">9,709 shares</p>
<p data-bbox="236 987 799 1016">Reason for nomination as a candidate for Director</p> <p data-bbox="236 1021 1390 1137">As Executive Officer, he has led management of the Company and contributed to enhancing corporate value. We nominate him as a candidate for Director due to his in-depth knowledge, acquired through many years of experience in the sales division at the Company, and extensive experience in the Company's management, in addition to his excellent character and insight.</p>			

Proposal No. 3: Election of 6 Directors serving as Audit and Supervisory Committee Members

The terms of office of all 5 incumbent Directors serving as Audit and Supervisory Committee Members will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, in order to further strengthen corporate governance, the Company proposes to increase the number of Directors serving as Audit and Supervisory Committee Members by 1, and request the election of 6 Directors serving as Audit and Supervisory Committee Members.

Furthermore, the resolution for this proposal shall take effect subject to Proposal No. 1, “Partial Amendments to the Articles of Incorporation,” being approved and passed as proposed, and the amendments to the Articles of Incorporation pursuant to the resolution thereof taking effect.

The Audit and Supervisory Committee has already approved this proposal.

The candidates for Director serving as Audit and Supervisory Committee Member are as follows.

No.	Name	Positions and responsibilities at the Company (important concurrent positions)	Number of years served as Director (at the conclusion of this Meeting)	Attendance at the Board of Directors meetings	Attendance at the Audit and Supervisory Committee meetings
1	Kiyoshi Tojo (Reappointment) (Outside) (Independent) (Part-time)	Outside Director, Audit and Supervisory Committee Member	7 years	13/13 meetings held (100%)	13/13 meetings held (100%)
2	Soji Sakai (Reappointment) (Outside) (Independent) (Part-time)	Outside Director, Audit and Supervisory Committee Member	2 years	12/13 meetings held (92%)	12/13 meetings held (92%)
3	Yojiro Mizuno (Reappointment) (Outside) (Part-time)	Outside Director, Audit and Supervisory Committee Member	1 year	10/10 meetings held (100%)	10/10 meetings held (100%)
4	Megumi Konishi (Note) The name on the family register is Megumi Kogawa. (Reappointment) (Outside) (Independent) (Part-time)	Outside Director, Audit and Supervisory Committee Member (Representative of Megumi Konishi CPA Office) (Supervisory Director, ORIX JREIT Inc.)	1 year	10/10 meetings held (100%)	10/10 meetings held (100%)
5	Makoto Shibuya (New appointment) (Outside) (Independent) (Part-time)	- (Full-time Audit & Supervisory Board Member, TOYO Corporation)	-	-	-
6	Atsushi Kuromi (New appointment) (Outside) (Part-time)	- (General Manager, Isuzu & Mobility Business Department, ITOCHU Corporation) (Outside Director, ISUZU LEASING SERVICES LIMITED) (Outside Director, Isuzu Umax Corporation) (Director, EQUIRENT VEHICULOS Y MAQUINARIA SAS) (Director, ISUZU VIETNAM CO., LTD) (Auditor, ISUZU MOTORS OFF-	-	-	-

No.	Name	Positions and responsibilities at the Company (important concurrent positions)	Number of years served as Director (at the conclusion of this Meeting)	Attendance at the Board of Directors meetings	Attendance at the Audit and Supervisory Committee meetings
		HIGHWAY DIESEL ENGINE (SHANGHAI) LIMITED (Director, ISUZU FINANCE OF AMERICA, INC)			

- Notes:
1. No material conflicts of interests exist between the Company and any of the above candidates.
 2. The Company has designated Mr. Kiyoshi Tojo, Mr. Soji Sakai, and Ms. Megumi Konishi as independent officers stipulated by the regulations of Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc., and has registered them as independent officers at the exchanges. If they are elected, the Company will continue to register them as independent officers. In addition, if Mr. Makoto Shibuya is elected, the Company will newly register him as an independent officer.
 3. The Company has concluded the Liability Limitation Agreement with Mr. Kiyoshi Tojo, Mr. Soji Sakai, Mr. Yojiro Mizuno, and Ms. Megumi Konishi as stipulated in Article 423, Paragraph 1 of the Companies Act and the liability limit shall be the amount stipulated in Article 425, Paragraph 1 of the Act. If Mr. Kiyoshi Tojo, Mr. Soji Sakai, Mr. Yojiro Mizuno, and Ms. Megumi Konishi are reelected, the Company will continue the agreement with them. In addition, if Mr. Makoto Shibuya and Mr. Atsushi Kuromi are elected, the Company will conclude the similar agreement with them.
 4. The Company has concluded a directors and officers liability insurance contract with an insurance company, as prescribed in Article 430-3, Paragraph 1 of the Companies Act. The outline of the details of such insurance contract is as stated in “2. Current status of the Company, (1) Status of officers, 7) Matters on directors and officers liability insurance” of the Business Report. If the candidates are elected, they will be included as the insured under such insurance contract, and the Company will renew the insurance contract with the same content during their terms of office.
 5. Mr. Yojiro Mizuno had been a business executor of Toyota Industries Corporation, which has a special relationship with the Company (affiliated company) during the last ten years. His positions and responsibilities at Toyota Industries Corporation during the last ten years are indicated in “Career summary, positions, responsibilities and important concurrent positions.”
 6. Mr. Atsushi Kuromi had been a business executor of ITOCHU Corporation, which has a special relationship with the Company (affiliated company) during the last ten years. His positions and responsibilities at ITOCHU Corporation during the last ten years are indicated in “Career summary, positions, responsibilities and important concurrent positions.”

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
1	<p>Kiyoshi Tojo (February 5, 1956)</p> <p>[Reappointment] [Outside] [Independent] [Part-time]</p> <p>Attendance at the Board of Directors meetings: 13/13 meetings held (100%)</p> <p>Attendance at the Audit and Supervisory Committee meetings: 13/13 meetings held (100%)</p> <p>Number of years served as Director (at the conclusion of this Meeting): 7 years</p>	<p>April 2010 Executive Officer, Aioi Nissay Dowa Insurance Co., Ltd.</p> <p>April 2013 Managing Executive Officer, Aioi Nissay Dowa Insurance Co., Ltd.</p> <p>June 2019 Outside Director of the Company (to the present)</p> <p>[Important concurrent positions] None</p>	0 shares
<p>Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles</p> <p>He has abundant experience and extensive insight of corporate management, including service as Managing Executive Officer of Aioi Nissay Dowa Insurance Co., Ltd. He has applied his experience and insight to provide advice and suggestions on overall management of the Company from an independent perspective. We believe that he will contribute to the further strengthening of the corporate governance of the Company as a Director serving as Audit and Supervisory Committee Member, and therefore re-nominate him as a candidate.</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions		Number of Company shares held
2	<p>Soji Sakai (September 10, 1959)</p> <p>[Reappointment] [Outside] [Independent] [Part-time]</p> <p>Attendance at the Board of Directors meetings: 12/13 meetings held (92%)</p> <p>Attendance at the Audit and Supervisory Committee meetings: 12/13 meetings held (92%)</p> <p>Number of years served as Director (at the conclusion of this Meeting): 2 years</p>	<p>April 1982</p> <p>April 2006</p> <p>July 2017</p> <p>April 2020</p> <p>March 2022</p> <p>June 2024</p> <p>[Important concurrent positions] None</p>	<p>Joined Marubeni Corporation Africa Section, Heavy Electrical Equipment Trade Department</p> <p>General Manager, Domestic Power Project Department, Marubeni Corporation</p> <p>President, MIBUGAWA ELECTRIC POWER CO., INC.</p> <p>Executive Officer and Assistant Manager, ASEAN and Southeast Asia, Marubeni Corporation</p> <p>President, Marubeni Thailand Co., Ltd.</p> <p>President, Japanese Chamber of Commerce, Bangkok</p> <p>Executive Officer and General Manager, Chubu Branch, Marubeni Corporation</p> <p>Corporate Advisor, Marubeni Corporation</p> <p>Outside Director of the Company (to the present)</p>	<p>0 shares</p>
<p>Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles</p> <p>He has many years of experience at the trading company, and a wealth of knowledge and experience in overseas and corporate management. We re-nominate him as a candidate for Director serving as Audit and Supervisory Committee Member because we believe that he will provide us with fair and appropriate advice from the standpoint of Audit and Supervisory Committee Member, as well as contribute to the further strengthening of the corporate governance of the Company.</p>				

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions		Number of Company shares held
3	Yojiro Mizuno (March 9, 1960)	June 2010	Managing Officer, Toyota Industries Corporation	3,000 shares
	[Reappointment] [Outside] [Part-time]	June 2016	General Manager, Domestic Sales & Marketing Dept., TOYOTA Material Handling Company	
	Attendance at the Board of Directors meetings: 10/10 meetings held (100%)	June 2018	Senior Managing Officer, Toyota Industries Corporation	
	Attendance at the Audit and Supervisory Committee meetings: 10/10 meetings held (100%)	June 2021	Director and Senior Managing Officer, Toyota Industries Corporation	
	Number of years served as Director (at the conclusion of this Meeting): 1 year	June 2025	President, TOYOTA Material Handling Company	
			Executive Vice President, Toyota Industries Corporation	
		[Important concurrent positions] None		
<p>Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles</p> <p>He has abundant experience and extensive insight of corporate management, including service as Director of Toyota Industries Corporation. We believe that he will apply his experience and insight to provide advice and suggestions on overall management of the Company and contribute to the further strengthening of the corporate governance of the Company as a Director serving as Audit and Supervisory Committee Member, and therefore re-nominate him as a candidate.</p>				

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
4	<p>Megumi Konishi (September 29, 1975)</p> <p>[Reappointment] [Outside] [Independent] [Part-time]</p> <p>Attendance at the Board of Directors meetings: 10/10 meetings held (100%)</p> <p>Attendance at the Audit and Supervisory Committee meetings: 10/10 meetings held (100%)</p> <p>Number of years served as Director (at the conclusion of this Meeting): 1 year</p>	<p>March 2013 Registered as Certified Public Accountant</p> <p>December 2015 Joined MetLife Insurance K.K.</p> <p>August 2018 Representative of Megumi Konishi CPA Office (to the present)</p> <p>November 2023 Supervisory Director, ORIX JREIT Inc. (to the present)</p> <p>June 2025 Outside Director of the Company (to the present)</p> <p>[Important concurrent positions] Representative of Megumi Konishi CPA Office Supervisory Director, ORIX JREIT Inc.</p>	0 shares
<p>Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles</p> <p>Although she has not participated directly in corporate management, the Company believes that she will provide us with fair and appropriate advice from the standpoint of Director serving as Audit and Supervisory Committee Member based on her qualification as a CPA and her wealth of knowledge and experience in accounting audits and tax matters. We believe that she will contribute to the further strengthening of the corporate governance of the Company as a Director serving as Audit and Supervisory Committee Member, and therefore re-nominate her as a candidate.</p> <p>*The name on the family register is Megumi Kogawa</p>			

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
5	Makoto Shibuya (October 25, 1959)	May 2010 General Manager, Administration Department, Human Resources & Administration HQ, FUJI OIL CO., LTD.	0 shares
	[New appointment] [Outside] [Independent] [Part-time]	April 2014 Executive Officer, General Manager, Legal Department, FUJI OIL CO., LTD.	
	Attendance at the Board of Directors meetings: -	June 2017 Full-time Audit & Supervisory Board Member, FUJI OIL CO., LTD.	
	Attendance at the Audit and Supervisory Committee meetings: -	June 2022 Director, Full-time Audit and Supervisory Committee Member, FUJI OIL CO., LTD.	
	Number of years served as Director (at the conclusion of this Meeting): -	December 2024 Full-time Audit & Supervisory Board Member, TOYO Corporation (to the present)	
[Important concurrent positions] Full-time Audit & Supervisory Board Member, TOYO Corporation			
Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles He has abundant experience and extensive insight of corporate management, including service as Director of FUJI OIL CO., LTD. We believe that he will apply his experience and insight to provide advice and suggestions on overall management of the Company and contribute to the further strengthening of the corporate governance of the Company as a Director serving as Audit and Supervisory Committee Member, and therefore nominate him as a candidate.			
From the candidate for Director serving as Audit and Supervisory Committee Member In light of the increasing uncertainty in the current business environment, I intend to contribute to the realization of governance that supports sound management challenges by strengthening risk management and internal controls. Leveraging the experience and insight I have cultivated to date, I take the trust placed in me by our shareholders to heart and am committed to faithfully fulfilling my duties as an Outside Director serving as Audit and Supervisory Committee Member, in order to contribute to the enhancement of Aichi Corporation's corporate value.			

No.	Name (Date of birth)	Career summary, positions, responsibilities and important concurrent positions	Number of Company shares held
6	<p>Atsushi Kuromi (May 25, 1974)</p> <p>[New appointment] [Outside] [Part-time]</p> <p>Attendance at the Board of Directors meetings: -</p> <p>Attendance at the Audit and Supervisory Committee meetings: -</p> <p>Number of years served as Director (at the conclusion of this Meeting): -</p>	<p>April 1997 Joined ITOCHU Corporation</p> <p>May 2011 Chairman & CEO, Dalian Yixiang Machinery Manufacture Co., Ltd.</p> <p>September 2012 Planning & Administration Department, Machinery Company, ITOCHU Corporation</p> <p>March 2016 Manager, Isuzu Business Section No. 2, Isuzu Business Department No. 1, ITOCHU Corporation</p> <p>November 2022 General Manager, Isuzu & Mobility Business Department, ITOCHU Corporation (to the present)</p> <p>[Important concurrent positions] General Manager, Isuzu & Mobility Business Department, ITOCHU Corporation Outside Director, ISUZU LEASING iSERVICES LIMITED Outside Director, Isuzu Umax Corporation Director, EQUIRENT VEHICULOS Y MAQUINARIA SAS Director. ISUZU VIETNAM CO., LTD Auditor. ISUZU MOTORS OFF-HIGHWAY DIESEL ENGINE (SHANGHAI) LIMITED Director, ISUZU FINANCE OF AMERICA, INC</p>	<p>0 shares</p>
<p>Reason for nomination as a candidate for Director serving as Audit and Supervisory Committee Member, and expected roles</p> <p>He has deep knowledge derived from many years of operational experience in sales departments, as well as experience and extensive insight of corporate management, including overseas businesses. We believe that he will apply his experience and insight to provide advice and suggestions on overall management of the Company and contribute to the further strengthening of the corporate governance of the Company as a Director serving as Audit and Supervisory Committee Member, and therefore nominate him as a candidate.</p>			
<p>From the candidate for Director serving as Audit and Supervisory Committee Member</p> <p>In an environment of increasing uncertainty, marked by the maturation of the domestic market and the emergence of geopolitical risks abroad, listed companies are required to achieve sustainable growth alongside highly transparent management that serves the common interests of shareholders. Throughout my career, I have been involved in the business management and operations of domestic and international companies within the machinery and automotive sectors. By leveraging the experience and insight gained through hands-on practice, I am committed to enhancing Aichi Corporation's corporate value through the realization of growth strategies and the strengthening of its governance.</p>			

(Reference) Board of Directors Skills Matrix

If Proposal No. 2 and No. 3 are approved and passed as proposed, the composition of the Board of Directors will be as follows.

Name	Position at the Company	Directors' experience and areas where they are especially able to contribute expertise						
		Corporate management	Finance & accounting	Legal affairs	Risk management	Technology development & production	Marketing	International business
Shunichi Nakazawa	President and Representative Director	●		●	●	●		
Satoshi Ishii	Director	●			●		●	
Kiyoshi Tojo	Outside Director (Audit and Supervisory Committee Member)	●			●		●	●
Soji Sakai	Outside Director (Audit and Supervisory Committee Member)	●			●		●	●
Yojiro Mizuno	Outside Director (Audit and Supervisory Committee Member)	●		●	●			●
Megumi Konishi	Outside Director (Audit and Supervisory Committee Member)		●		●			
Makoto Shibuya	Outside Director (Audit and Supervisory Committee Member)	●		●	●			●
Atsushi Kuromi	Outside Director (Audit and Supervisory Committee Member)	●			●		●	●